

Risk Number 12	Description FAILURE OF ADULTS SOCIAL CARE REDESIGN (ASCR) CHANGE PROGRAMME	Rating:	Medium
Explanation of Risk The ASCR programme is a major change initiative radically changing the way we assess, fund and deliver social care. It will also result in significant changes to staffing structures. The programme is partly funded by the Government and it is now well developed and has been in rollout phase since June 2009. It has been driven by the following key imperatives: <ul style="list-style-type: none">• The national drive towards giving more freedom and control (personalisation) to individuals needing social care support.• The need to shift emphasis to preventative and re-ablement services.• The financial position of the Authority which requires us to think afresh about how we can continue to meet our obligations within a tightening budget envelope		Probability:	2
		Impact:	3
Consequence Should the programme fail, then there will be a number of major consequences: <ul style="list-style-type: none">• Users and carers not receiving the best outcome from the Social Care Services available.• The need for cuts in order to balance the budget, potentially meaning that we do not fulfil our 'duty of care' obligations.• Inability to deliver on promises made to individuals about their future.		Risk Manager	Phil Lloyd
Mitigation The risk is being managed by: <ul style="list-style-type: none">• Close monitoring of each element of the programme as it is rolled-out• The separation of work into individual projects which means that additional effort can be focussed on any problem areas and short-term contingency options initiated where necessary• Regular reports to Members• Well-resourced, experienced and motivated Management and Project Teams			

Link to Strategic Priorities / Objectives: We will improve the wellbeing, health and care of people in Cheshire East. We will enable people to have a good quality of life irrespective of where they live or their social or economic background.	
Notes	